



ANNUAL REPORT 2026

MISSION STATEMENT

To develop and promote the success of all production sectors of the Saskatchewan beef cattle industry through effective representation from all regions of the province.

CORPORATE GOVERNANCE

The Saskatchewan Cattle Association is an agency established under the Agri-Food Council, complies with the provisions of the Agri-Food Act, 2004, and operates according to the regulations of the Cattle Development Plan.

CORE VALUES

Accountable. Committed. Effective.

CORE STRATEGIES

We will fund research initiatives and use their results to improve our competitiveness and resilience of Saskatchewan cattle production.

We will advocate and develop policies and programs that will improve producer resilience, profitability, skills, and other needs as they arise.

We will target communications to producers that will enhance their operations or the industry and target consumers and the public with messages that support beef consumption and production.

We will develop plans and programs that will improve industry resilience.

We will run a professional and transparent organization.

TABLE OF CONTENTS

4	Map of Districts
5	SCA Committees, Representatives + Staff
6	AGM 2026 Agenda
7	2025 AGM Minutes
18	Chair Report
22	CEO Report
25	Payee + Threshold Reports
27	Resolutions
29	Committee Reports
32	SCA Allocations

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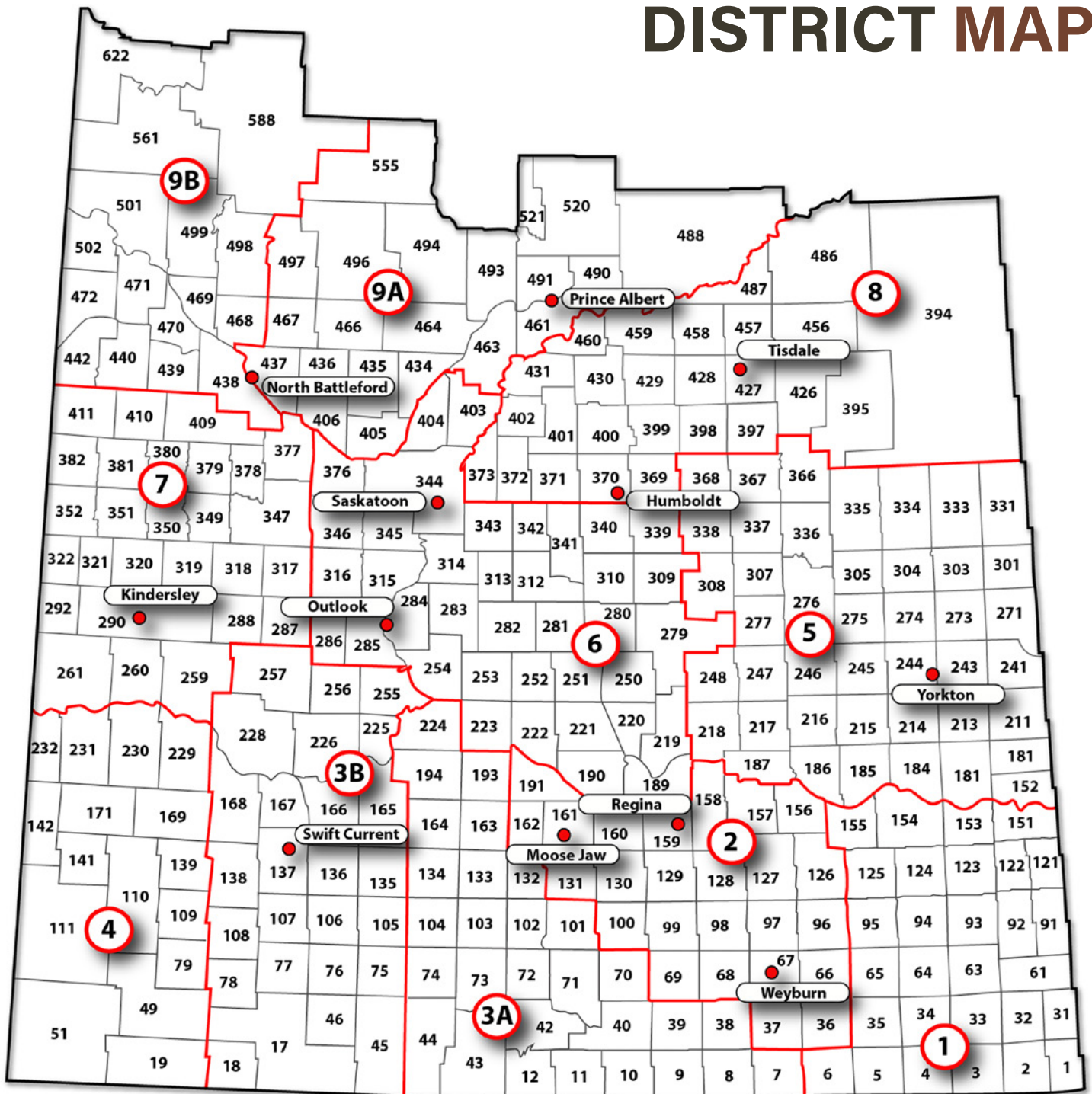
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DISTRICT MAP



SCA BOARD OF DIRECTORS

- | | | | |
|-------------------|-------------------|------------------|-----------------------|
| 1 - Kyle Hebert | 3B - Cyle Stewart | 6 - Shelby Corey | 9A - Christine Strube |
| 2 - Wade Beck | 4 - Randy Stokke | 7 - Joleen Shea | 9B - Dean Moore |
| 3A - Roger Meyers | 5 - Levi Hull | 8 - Leon Lueke | |

SFCA DIRECTORS

Chad Ross - Estevan • Garret Poletz - Biggar

SSGA DIRECTORS

Neil Block - Abbey • Henry McCarthy - Wawota

2025 SCA COMMITTEES

ANIMAL HEALTH + CARE

Levi Hull
Roger Meyers
Henry McCarthy
Garret Poletz
Joleen Shea

AUDIT + FINANCE

Kyle Hebert
Dean Moore
Keith Day
Garret Poletz
Leon Lueke

COMMUNICATIONS

Wade Beck
Levi Hull
Shelby Corey
Garret Poletz
Leon Lueke

EDUCATION

Joleen Shea
Wade Beck
Dean Moore
Cyle Stewart

EXECUTIVE

Chad Ross
Keith Day
Kyle Hebert
Joleen Shea
Wade Beck

GOVERNANCE

Dean Moore
Christine Strube
Randy Stokke
Shelby Corey
Leon Lueke

POLICY

Kyle Hebert • Keith Day
Randy Stokke
Christine Strube
Cyle Stewart
Henry McCarthy

RESEARCH

Roger Meyers • Leon Lueke
Joleen Shea • Kyle Hebert
Christine Strube
Henry McCarthy
Kelly Williamson

REPRESENTATIVES

AGRICULTURE HALL

OF FAME - Rick Toney

VBP+

Joleen Shea

WILDLIFE ADVISORY COUNCIL

Randy Stokke • Levi Hull

CCIA

Leon Lueke

CCYA

Judson Christopherson

CRSB - Ryan Beirebach

Karla Hicks

Farm + Food Care

Shelby Corey

LSS

Kyle Hebert

National Check-off

Chad Ross

PCAP

Wade Beck

SK Forage Council

Christine Strube

SODCAP

Keith Day

BEEF CATTLE RESEARCH COUNCIL

Roger Meyers • Mike Spratt
Tara Mulhern Davidson

CANADIAN CATTLE ASSOCIATION

Philip Lynn • Karla Hicks
Lynn Grant • Garner Deobald

SCA STAFF

CEO

Christina Betker

EXECUTIVE ADMINISTRATOR

Leann Clifford

BEEF PRODUCTION SPECIALIST

Marianne Possberg

AGM 2026 AGENDA

- 1 - Call to Order
- 2 - Approval of the Agenda
- 3 - Appointment of the Officers
- 4 - Board Introduction
- 5 - January 30, 2025 AGM Minutes

FIRST CALL FOR NOMINATIONS + RESOLUTIONS

- **CCA 2 x 2 year and 1 x 1 year**

- 6 - Chair Report
- 7 - CEO Report

SECOND CALL FOR NOMINATIONS + RESOLUTIONS

- 8 - Financial Report
- 9 - Appointment of the Auditor
- 10 - External Reports
 - Farm + Food Care -- Clinton Monchuk
 - Canadian Cattle Association -- Ryder Lee
 - National Cattle Feeders Association -- Janice Tranberg
- 11 - Discussion
- 12 - Adjournment

To promote respectful, healthy discussion, the meeting will be fairly informal. If the discussion becomes unprofessional, or at the discretion of the moderator or parliamentarian, the meeting will revert to more formal procedures.

All resolutions will be discussed and voted on.

Resolutions from the floor will be accepted. Producers who have not requested a refund on their check-off are eligible to vote, run for election, and make resolutions.

Please see the registrars at the door for nomination and resolution forms.

2025 AGM MEETING MINUTES

Saskatchewan Cattle Association AGM

Thursday, January 30, 2025

Saskatoon Inn, Saskatoon, SK – 1:30 to 4 PM

1 - Call to Order

- The meeting was called to order at 1:40 PM by Keith Day – SCA Chair.
- Introduction of Guests

2 - Approval of the Agenda

MOTION AGM 2025-001: Chad Ross / Levi Hull

“To approve the agenda.”

- Motion Carried

Appointment of the Officers

Karla Hicks as Resolution Chair
Debbie Lueke as Election Chair
Connie Day as Scrutineer
Ryan Beierbach as Parliamentarian
Andrea White as Returning Officer

MOTION AGM 2025-002: Levi Hull / Randy Stokke

“To approve the Appointment of the Officers as stated.”

- Motion Carried

Introductions

- The board in attendance was introduced to the assembly.
- The SCA Staff

2025 AGM MEETING MINUTES

CONTINUED...

Presentation of Buckles

District 9A - Arnold Balicki – Past Chair

CCIA Rep/ CCA Rep – Pat Hayes

CYCC Rep – Scott Gerbrandt

CCA Rep – Duane Thompson

CEO outgoing – Grant McLellan

Parliamentarian – Ryan Beierbach

- 1st call for CCA nominations – 2 reps CCA / 1 rep NCFA
- 1st call for Resolutions

CCA

Lynn Grant nominates Will Lowe for NCFA rep

Keith Day nominates Karla Hicks for CCA Rep 1 year

Ryan Beierbach nominates Philip Lynn for CCA Rep 2 year

No resolutions brought forward

3 - Review of 2024 AGM Minutes

- Review of the January 30, 2024 AGM minutes.
- No errors or omissions were brought forward.
- There was no business arising from the minutes.

MOTION – AGM 2025- 003: Duane Thompson / Randy Stokke

“That the 2024 AGM minutes be approved as circulated.”

- Motion Carried

2025 AGM MEETING MINUTES

CONTINUED...

4 - Chair Report - A Year in Review

- Keith Day, SCA Chair, presented his report.

MOTION - AGM 2025-004: Keith Day / Joleen Shea

"To accept the Chair Report as presented."

- Motion Carried

5 - CEO's Look Ahead

- Grant McLellan, SCA CEO, presented his report.
- Question and Answer period.

MOTION - AGM 2025-005: Brent Griffin / Will Lowe

"To accept the CEO Report as presented."

- Motion Carried

- 2nd Call for CCA nominations
- 2nd Call for Resolutions

6 - Finance Report

- Kyle Hebert- Finance Chair presented the financial report.
- Tabled the vote on the financials until after the nominations to allow for arising questions.

MOTION - AGM-2025-006: Leon Leuke / Christine Strube

"To accept the Financial report as presented."

- Motion Carried

2025 AGM MEETING MINUTES

CONTINUED...

7 - Appointment of Auditor

MOTION - AGM 2025-007: Garret Poletz / Keith Day

"To appoint Dudley & Co. as auditor for the upcoming year."

- Motion Carried

8.0 - Investment Update

- Sean MacKenzie from MacKenzie Wealth Management Group
- Provided an update of the investments and a look at the geopolitical happenings.
- Final Call for CCA Nominations
- Final Call for Resolutions

MOTION 2025-008: Leon Lueke / Randy Stokke

"That all Nominations cease."

- Motion Carried

MOTION 2025-009: Leon Lueke / Randy Stokke

"That all resolutions cease."

- Motion Carried

Karla Hicks - Resolution Chair

8 - Resolution Session

Karla Hicks, Policy Session Chair, discussed the process that would be employed to deal with the resolutions. Nine resolutions from the 2024 Fall District Meetings listed in the annual report and two resolutions from the AGM floor, were debated and voted on.

2025 SCA AGM - Resolution 1 - SCA District 1 + SCA District 7

2025 AGM MEETING MINUTES

CONTINUED...

Whereas the costs of doing SCA business has increased, and the number of cattle to market is reducing.

Whereas the last Provincial increase was 1987 to \$1.00 and 2012 to \$2.00 and to date remain with Alberta as having the lowest provincial checkoff levy.

Whereas in order to continue to bring Saskatchewan's share in helping its counterparts in opening new markets, research and technologies, continuing to bring knowledge to consumers on the value of beef and to provide services the industry requires.

Be it resolved that SCA increase the provincial portion of the checkoff by .75 per head starting August 1, 2025.

MOTION 2025-010: Chad Ross / Kyle Hebert

"That the provincial check off portion be increased by .75 cents." **- Motion Carried**

2024 SCA AGM – Resolution 2

SCA District 4

Whereas increases in the check off levy are going to be considered in the future,

Be it resolved that the SCA communicate all future increases and provide up to date information for consultation to the regional meetings for review.

MOTION 2025-011: Randy Stokke / Ryan Beierbach

"That SCA communicate and provide the necessary information for review at the regional meetings regarding future check off levy increases." **- Motion Carried**

2025 SCA AGM – Resolution 3

SCA District 3B

2025 AGM MEETING MINUTES

CONTINUED...

Whereas increases in the check-off levy are going to be considered in the future, be it resolved that SCA amend their policy to perform a review of the amount of provincial check off a minimum of five years, so that a proposal for any change to checkoff can be proactively taken to producers prior to an AGM where an increase to check off may be discussed.

- No Mover for the Motion

2025 SCA AGM – Resolution 4 - District 3B

Whereas there has been discussion on a potential name change for the Saskatchewan Cattlemen's Association.

Be it resolved that Saskatchewan Cattlemen's Association maintain its name as is.

District 4

Whereas the name Saskatchewan Cattlemen's Association causes consternation and wastes time in meetings with elected officials, and

Whereas the discussion about a name change wastes time of staff and board members,

Be it resolved that the Saskatchewan Cattlemen's Association change its name to Saskatchewan Cattle Association.

MOTION 2025-012: Joleen Shea / Christine Strube

"That Saskatchewan Cattle Association be the forward facing name moving forward."

- Motion Carried

2025 SCA AGM – Resolution 5 - District 8

Whereas traceability is necessary for the control of outbreaks of disease, And ownership changes.

2025 AGM MEETING MINUTES

CONTINUED...

Be it resolved that the SCA lobby appropriate parties to develop a tag system that will ensure traceability in a reasonable time frame as ownership changes in order to control outbreaks of disease and provide more carcass and health scores for the producers on cattle operations.

MOTION 2025-013: Leon Lueke / Kyle Hebert

"That the SCA lobby appropriate parties to develop a tag system that will ensure traceability in a reasonable time frame as ownership changes in order to control outbreaks of disease and provide more carcass and health scores for the producers on cattle operations."

- Motion Carried

2025 SCA AGM – Resolution 6

Whereas cattle production in Saskatchewan is world class;

Be it resolved that SCA along with other industry partners work with Saskatchewan Trade and Export Partnership (STEP) to increase the presence of the Saskatchewan cattle industry around the world.

MOTION 2025-014: Wade Beck / Cyle Stewart

"That SCA work together, with other industry partners, and STEP to increase the presence of the Saskatchewan cattle industry around the world, to include all beef cattle sectors."

- Motion Carried

2025 SCA AGM – Resolution 7

Whereas safety on ranches is paramount, accidents do happen,

2025 AGM MEETING MINUTES

CONTINUED...

Be it resolved that SCA work with various parties, including LSS and ABP and the provincial government to explore the baseline requirements for on farm/ranch safety protocols in the province of Saskatchewan.

Amendment: Kyle Hebert / Jolene Shea

Be it resolved that SCA investigate the baseline requirements for on farm/ranch safety protocols in the province of Saskatchewan.

MOTION 2025-015: Kyle Hebert / Duane Thompson

"That SCA investigate the baseline requirements for on farm/ranch safety protocols in the province of Saskatchewan."

- Motion Carried

2025 SCA AGM - Resolution 8

Whereas aerial crop spraying is a reality,

Be it resolved that due to increase aerial spray, that SCA work to develop a set of acceptable guidelines to be shared with the Aerial Applicators Association to ensure conscientious work around animals, forages, yard sites, and habitat in the vicinity of their applications.

MOTION 2025-016: Duane Thompson / Levi Hull

"That SCA work to develop a set of acceptable guidelines to be shared with the Aerial Applicators Association to ensure conscientious work around animals, forages, yard sites, and habitat in the vicinity of their applications."

- Motion Carried

2025 SCA AGM - Resolution 9

Whereas many producers across Saskatchewan continue to face crop and pasture

2025 AGM MEETING MINUTES

CONTINUED...

damage from pests such as moles, voles and gophers; and

Whereas effective tools such as Strychnine have been prohibited for these applications.

Be it resolved that SCA lobby the government to build a program for the control and compensation for rodent and pest population management for producers.

MOTION 2025 -017: Joleen Shea / Ryan Beierbach

"That SCA lobby the government to build a program for the control and compensation for rodent and pest population management for producers." **- Motion Carried**

Motions from the Floor

2025 SCA AGM - Floor - Resolution 1

Whereas water is an important resource in the often dry landscape of southern SK

Whereas unauthorized, excessive, and poorly designed drainage works by individual landowners can cause significant damage to downstream land owners, including contaminating livestock water sources with pesticides, phosphate, sodium, sulphates, algae and toxic algae blooms, etc

Whereas livestock producers depend on sufficient and good quality water supplies

Whereas the WSA policy for enforcement for drainage violations relies on a complaint-based system that can pit neighbour against neighbour and costs \$1000 to file a complaint.

2025 AGM MEETING MINUTES

CONTINUED...

Therefore, be it resolved that SCA lobby the provincial gvt and the WSA to re-evaluate the proposed Agricultural Water Stewardship Policy to ensure that it does not result in an economic and competitive disadvantage to livestock producers, including allocating the necessary staff resources with a mandate to carry out enforcement policies.

MOTION 2025-018: Ryan Beierbach / Ralph Corcoran

"That SCA lobby the provincial government and the WSA to re-evaluate the proposed Agricultural Water Stewardship Policy to ensure that it does not result in an economic and competitive disadvantage to livestock producers, including allocating the necessary staff resources with a mandate to carry out enforcement policies."

- Motion Carried

Resolution 2

Whereas the Alberta is providing additional education for vet techs to gather more education on pregnancy checking, and alleviating the workload of their veterinarians

Be it resolved that the SCA to lobby the SVMA to revisit or open up the veterinary act of 1987 to expand the role of veterinary technicians to address the veterinarian shortage in rural settings.

MOTION 2025-019: Mindy Hockley / Adriene Hanson

"That SCA lobby the SVMA to revisit or open up the veterinary act of 1987 to expand the role of veterinary technicians to address the veterinarian shortage in rural settings."

- Motion Carried

Resolution Session ends

2025 AGM MEETING MINUTES

CONTINUED...

9 - Results from the Elections

Acclaimed

CCA - Carla Hicks / Philip Lynn

NCFA - Will Lowe

10 - Adjournment

MOTION AGM 2025-020: Keith Day / Chad Ross

"To adjourn the meeting."

- Motion Carried

Meeting adjourned at 3:30 PM

Keith Day

Board Chair – Keith Day

Leann Clifford

Recording Secretary – Leann Clifford

Date approved





CHAIR REPORT

Chad Ross - SCA Chair

Producers, directors, staff, partners, and guests,

As we reflect on the year ending, 2025, I want to begin by clearly stating my goal as Chair of the Saskatchewan Cattle Association: to take a strategic, proactive approach to improving the entire beef industry in Saskatchewan—across all sectors, all regions, and all organizations—by unifying efforts for the common good of our producers.

Saskatchewan is the breadbasket of North America. There is no reason why we can't be the envy of the beef industry. Achieving this requires a viable, sustainable, and value-added industry that benefits producers through reduced basis, increased margins, and long-term competitiveness. That means removing regulatory barriers, increasing incentives, and creating the conditions necessary to attract a fully integrated beef industry to our province.

Strategic Direction and Governance

Our Board began the year in February with a strategic planning session that was both timely and productive. That process provided clear direction and focus, allowing us to better represent our check-off-paying producers. It reinforced the importance of being proactive rather than reactive in our business, advocacy, and decision-making.

At the core of our strategy is a simple but critical principle: producer profitability must be our number one priority.

Our priorities remain:

- A viable and sustainable Saskatchewan beef industry
- Strong government relations and advocacy
- Research priorities driven by grassroots producer needs
- Regulatory reduction and program enhancement
- Business incentive strategies
- Youth development and succession planning for the next generation

We experimented with a board meeting schedule to reduce costs by reducing in-person meetings and enhanced virtual committee meetings. While this being successful, we will explore a hybrid of this and the old model going forward for better engagement of the entire board.

Industry Collaboration and Research

Early in the year, we hit the ground running. In February, we hosted the Research Forum, where Marianne Possberg did an excellent job facilitating direct engagement between producers and researchers. These conversations are essential to ensure research dollars address real-world challenges at the grassroots level.



CHAIR REPORT continued...

Chad Ross - SCA Chair

SCA also attended the Saskatchewan Stock Growers Association Semi-Annual Meeting, continuing to strengthen collaboration with industry partners. In June, I was honored to present at the SSGA AGM, where there was strong engagement on issues such as check-off, wildlife pressures, youth succession, and tax deferral. Jeff Yorga, SSGA President, and I continue to communicate on the many issues that affect our producers. It is important that organizations work together on shared priorities while respecting each other's expertise. A strong relationship between SCA and SSGA strengthens our entire provincial industry.

Christina and I were able to continue our collaborative focus when we met with the Executive and Staff of SARM and SSGA to discuss common issues and align our efforts to do a better job representing our members.

Bovine Tuberculosis Advocacy

The TB town halls were well attended, highlighting producers' desire for clear information and transparency. The virtual aspect was a huge success and a model we will use in the future. You can still watch this event on YouTube. SCA will continue to advocate for changes to CFIA, including for costs eligible for compensation, to hopefully reduce the frustrations felt by those producers involved in the investigations.

Marianne, Board Member Levi Hull, and I visited the index farm with Minister Harrison and Minister Kaeding. It was a sobering reminder of the hardships these producers continue to endure while protecting our entire industry and helping keep borders open. We need to do better for them. SCA is happy to partner with the Saskatchewan Ministry of Agriculture in the formation of the Producer Liaison position to help producers through disease quarantine situations. Dr. Shannon McCreary from Davidson, Saskatchewan started in November 2025. SCA has also formed a working group including Dr. McCreary, which is tasked with developing a handbook for producer reference and an addition reference for our office in future disease situations.

Fiscal Responsibility and Check-off

Fiscal responsibility has never been more important at SCA. With projected reductions in cattle marketings, every spending decision must be scrutinized. Our board and staff, particularly our Executive Administrator Leann Clifford, have cut spending to remain viable while still representing producers to the best of our ability.

In August 2025, a 75-cent check-off increase was implemented, following discussions that began in 2022. The Western check-off collection mechanism was also changed to align with the rest of the country and is based on the postal code of where the animals come from.



CHAIR REPORT continued...

Chad Ross - SCA Chair

Provincial, National Engagement, Leadership and Innovation

The SCA MLA reception continues to be one of the highest attended receptions at the Legislature. I congratulate the board and the open and honest conversation that was had that evening with our elected officials.

Throughout the year, leadership meetings with provincial and federal officials focused on trade, drought preparedness, BRMs, cost shared LPI, insurance programs, irrigation, wildlife mitigation, research, ILO approvals, SRMs, transport E logs, drug approvals, capital gains tax, generational transfer, grasslands assessment, water way access, traceability (CCIA) and expanding value-added beef capacity in Saskatchewan.

In August, my wife Crystal and I hosted a Beef Innovation Day with Marianne Possberg, focusing on research and technology. It brought University Researchers to the grassroots operation to brainstorm technological possibilities.

I also attended the National Beef Check-off AGM in Moncton as a board member and past chair, which reaffirmed the strong value of check-off investments.

Canadian Western Agribition was a strong success, providing excellent visibility for SCA priorities. Media engagement, including The Evan Bray Show, helped highlight industry challenges and opportunities. We had great success and engagement through the SCA producer booth and our everyday beef food stage.

The SCA executive had the opportunity to meet with senior officials from the Saskatchewan Ministry of Agriculture engaging in an open dialogue about Ministry Programs and how we can improve them for our producers. This is a highly productive session of respectful communication and something we will continue.

Christina and Chad joined with SSGA, SCFA and CCA to meet with the federal Minister of Agriculture and Agri Food Canada, Heath MacDonald and Minister of Agriculture for Saskatchewan, Daryl Harrison. It provided us the opportunity to raise issues that impact our industry at a federal level and share the wonderful event that Agribition is with both Ministers.

Fall District Meeting attendance was disappointing, raising the need to rethink engagement strategies. Staff and board have taken suggestions from our members and continue to brainstorm ideas to improve these meetings and increase value for our members.



CHAIR REPORT continued...

Chad Ross - SCA Chair

CCA Engagement

The SCA Executive met with CCA representatives ahead of the CCA annual and semiannual meetings. These strategic sessions have enhanced our communication from our producers to the national advocacy table. Our CCA representatives bring a strong voice from our province, of which I am very proud of, and you can be assured our issues are heard.

Saskatchewan provided strong leadership as Christina and I participated in a mediated CCA working group to improve alignment and collaboration within CCA to make the strongest national organization possible.

Notable Accomplishments

- Led and completed a strategic planning process that defined clear priorities and direction for the Association
- Recruited, onboarded, and evaluated a new CEO to strengthen organizational leadership and accountability
- Fiscal responsibility by reduced operating costs by 15% while maintaining effective producer representation
- Redesigned board meeting structure to lower governance costs while preserving effective communication and engagement
- Strengthened industry influence by building collaborative relationships with government and partner organizations, ensuring key producer issues—including drought response, TB and CFIA accountability, cost-shared LPI, trade, and value-added beef development—were effectively advocated.
- Targeted research and innovation days with producers to best allocate producer research dollars.

Conclusion

To build our industry, we must invest in our future. Strategic incentives, grassroots research, targeted policy, and regulatory advocacy can create conditions for industry growth while maintaining environmental sustainability. Together, we can build a stronger, more profitable, and resilient Saskatchewan beef industry.

Respectfully submitted,

Chad Ross
Chair, Saskatchewan Cattle Association



CEO REPORT

Christina Betker - SCA CEO

The year 2025 saw several changes for our association.

In early January, Grant McLellan, SCA CEO, announced his departure from the organization, and I took over as CEO in early February.

The SCA Board also elected Chad Ross as new Chair in January, following our AGM. Chad is from Estevan and sits as the Saskatchewan Cattle Feeders Association (SCFA) rep on the board. Although Chad is new in the SCA Chair role, he is not new to SCA. Chad has been on our board previously, with a small break and then returning in 2022.

Two motions from the SCA district meetings resulted in two big changes following their approval at the AGM. The first saw the proposed increase of \$0.75 to the provincial portion of check-off, raising the total check-rate rate to \$5.25. This came into effect on August 1st. The change in the check-off rate triggered a national discussion regarding how check-off is collected across the country. This resulted in a mechanism change, unifying operating systems nationally and creating more efficiency in collection.

The second change related to the name of the association. A majority of the producers at the AGM supported changing our name from the Saskatchewan Cattlemen's Association to the Saskatchewan Cattle Association. We have been working throughout the year to change all our forward-facing information, including updating our logo.

As we rolled into 2025, another case of bovine tuberculosis was identified, with the investigation continuing into 2026. Given its scope, we don't expect it to be wrapped up until the fall of 2026, or possibly later.

SCA has been actively involved in this investigation since the beginning and once again, this process has highlighted the changes needed at the CFIA. While the Agency has been much more forthcoming and engaged in comparison to previous investigations, there remains many challenges that need to be addressed. To help producers work with the CFIA in the long term, we are developing handbooks with the involvement of producers who have been a part of this investigation. Our goal is to ensure that producers understand the investigation but more importantly that they know their rights.

SCA has worked closely with the provincial ministry of Agriculture, including the province's Chief Veterinary Officer, Stephanie Smith. It has been a productive relationship, with the province being a strong advocate for the industry. We worked with the province to secure funding for a producer liaison position. In the fall SCA introduced Dr. Shannon McCreary as the producer liaison, and she has hit the ground running. Shannon has been engaging with and reaching out to those producers involved in the investigation and is



CEO REPORT continued...

Christina Betker - SCA CEO

helping with the producer handbook.

In April, SCA held two TB townhalls, providing producers the opportunity to ask questions and bring concerns to the CFIA, the Ministry of Agriculture and Ministry of Environment, CCA and SCA. Both sessions were well attended.

SCA and CCA were able to drive the increase to the compensation rate for cattle destroyed in the any disease investigation. This took longer than expected as Parliament did not sit between December 2024 and May 2025, with an election in that time. Even with an increase in compensation, there remains work to be done. Producers incur many additional costs during an investigation which they are not compensated for which should be rectified.

2025 marks roughly the halfway point of the current Sustainable Canadian Agricultural Partnership (SCAP) agreement. SCA is preparing to engage with the government in the next round of consultations, highlighting changes we would like to see to existing programs, including those that fall under the Business Risk Management (BRM) suite.

The SCA continues to push to have Livestock Price Insurance (LPI) become a permanent BRM program, with cost-shared premiums similar to crop insurance. This request continues to meet push back, primarily from the federal government, as they are concerned it could expose us to trade action, specifically from the US. Our industry does not share that same concern.

Changes to Agri-Stability were announced in the summer, including an increase to the cap from \$3 million to \$6 million for the 2025 year. While this is a positive step and long overdue, it is only in place for 2025. SCA would like the increase to become permanent as well consideration to increase the cap to \$15 million with a review every 5 years, to accurately reflect the state of the agriculture in 2026.

Changes to the inventory valuation starting in 2026 is positive and long asked for. Additionally, governments are working on expanding eligible expenses to include things like home grown feed and land rent for land used as pasture or feed. Both these changes were investigated through the pilot project ran in Alberta a couple of years ago. They did show a benefit, primarily to the cow/calf producers, making it more likely they might trigger a program payment.

The Forage Rainfall Insurance Program (FRIP) is a program that producers continue to ask for improvements on. As a result, SCIC undertook a pilot project in 2025, using satellites to measure soil moisture as an alternative to weather stations. Additionally, SCA has been advocating for interim payments through FRIP, like what is done in Alberta. SCIC did provide one during the



CEO REPORT continued...

Christina Betker - SCA CEO

summer for those producers whose weighting was for April, May, June. This is an important feature SCA would like to have moving forward, regardless of whether the program is based on weather stations or satellites.

Tariffs or the threat of tariffs weighed heavily on the industry early in 2025. SCA was very vocal in our opposition. Even for the short time they were in place, there was a significant impact on those who regularly move cattle across the border. The North American beef industry is highly integrated with processors and feedlots on both sides of the border relying on cattle moving freely back and forth.

The presence of the new world screwworm in Mexico resulted in the US closing its southern border to Mexican cattle. This had a significant impact on those who rely on cattle from Mexico to fill their feedlots or the processing plants. This resulted in cattle being pulled south from the northern and Midwest states moving south, making our cattle an even more important commodity for their processing plants.

As we move into 2026 and the CUSMA review/renegotiation, it is important to keep reminding our US counterparts at both the national and state level the important role our cattle play in their industry. We have a strong working relationship with many of our US counterparts through CCA and will be leaning into that as things move forward.

Speaking of CCA, they play an important role in addressing issues and challenges with our federal government and our international counterparts. For our industry's success we need to ensure that CCA is accountable to producers and all the provincial associations, reflecting our priorities. SCA has been actively involved in the discussions regarding the CCA's future. It is key to get any changes right to ensure that CCA can continue to do the great work they do as our national voice.

As you might have seen, we have been more active on social media, working to get our messages out. Colin has done a wonderful job with the videos highlighting some of our board members, as well as the great series featuring Belton Johnson. We appreciate all his work.

I would also like to take this opportunity to thank my colleagues Leann Clifford and Marianne Possberg for all their hard work. They are both invaluable members of the SCA team, and I appreciate all they do.

Finally, thank you to the SCA board of directors for putting their faith in me in this role. It has been a year of change, challenges and success. I look forward to what 2026 brings and representing the producers of Saskatchewan.

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Financial Statements

Year Ended July 31, 2025

Draft for discussion purposes only

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Index to Financial Statements
Year Ended July 31, 2025

	Page
INDEPENDENT AUDITOR'S REPORT	1 - 2
FINANCIAL STATEMENTS	
Statement of Financial Position	3
Statement of Revenues and Expenses	4
Statement of Changes in Net Assets	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 12
Expenses by Fund (<i>Schedule 1</i>)	13 - 14
Expenses by Fund (Continued) (<i>Schedule 2</i>)	15
Saskatchewan Beef Industry Council (SBIC) (<i>Schedule 3</i>)	16
Schedule of Industry Development Research Funding (SCAIDF) (<i>Schedule 4</i>)	17
Industry Development Activities Committed for Future Years (<i>Schedule 5</i>)	18 - 21

DUDLEY & COMPANY LLP

Chartered Professional Accountants

INDEPENDENT AUDITOR'S REPORT

To the To the Members of Saskatchewan Cattlemen's Association

Opinion

We have audited the financial statements of Saskatchewan Cattlemen's Association (the organization), which comprise the statement of financial position as at July 31, 2025, and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at July 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

(continues)

Independent Auditor's Report to the To the Members of Saskatchewan Cattlemen's Association
(continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Statement of Financial Position
July 31, 2025

	2025	2024
ASSETS		
CURRENT		
Cash and cash equivalents (Note 3)	\$ 1,264,323	\$ 281,843
Current investments (Note 4)	4,473,154	4,758,966
Accounts receivable (Note 5)	68,316	227,816
Interest receivable	9,092	625
Goods and services tax recoverable	7,457	-
Prepaid expenses	182,227	209,946
	6,004,569	5,479,196
CAPITAL ASSETS (Note 7)	16,650	34,553
LONG TERM INVESTMENTS (Note 4)	1,683,327	1,847,277
TOTAL ASSETS	\$ 7,704,546	\$ 7,361,026
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	\$ 880,685	\$ 454,768
Goods and services tax payable	-	85
Payroll deductions payable	13,188	11,294
Refunds payable (Note 9)	48,763	39,146
	942,636	505,293
NET ASSETS	6,761,910	6,855,733
TOTAL LIABILITIES AND NET ASSETS	\$ 7,704,546	\$ 7,361,026

ON BEHALF OF THE BOARD

_____ Chair

_____ Director

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Statement of Revenues and Expenses
Year Ended July 31, 2025

	2025	2024
REVENUES		
Check-off revenue	\$ 4,868,939	\$ 5,318,316
Cost share revenue	3,635	8,075
Interest and investment income	360,711	280,930
Gains/losses on investments	220,464	496,464
Gain/losses on disposal of assets	(695)	-
Other income	4,627	-
SBIC revenue	69,730	-
Federal projects	-	32,500
SBIC donation	-	78,381
	<u>5,527,411</u>	<u>6,214,666</u>
EXPENSES		
Administration (Schedule 1)	221,905	183,806
Board (Schedule 1)	199,181	207,847
CEO expenses (Schedule 1)	13,439	12,238
Committee expenses (Schedule 1)	343	629
Communications (Schedule 1)	318,228	294,345
Industry Development Fund (Schedule 1)	910,653	951,954
National Policy and Trade Advocacy (Schedule 2)	3,407,998	3,756,780
Staff expenses (Schedule 2)	31,370	23,091
Salaries and benefits	438,189	465,821
Saskatchewan Beef Industry Conference (Schedule 3)	79,928	-
	<u>5,621,234</u>	<u>5,896,511</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	<u>\$ (93,823)</u>	<u>\$ 318,155</u>

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Statement of Changes in Net Assets
Year Ended July 31, 2025

	2025	2024
NET ASSETS - BEGINNING OF YEAR	\$ 6,855,733	\$ 6,537,578
DEFICIENCY OF REVENUES OVER EXPENSES	<u>(93,823)</u>	<u>318,155</u>
NET ASSETS - END OF YEAR	<u>\$ 6,761,910</u>	<u>\$ 6,855,733</u>

Draft for discussion purposes only

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Statement of Cash Flows

Year Ended July 31, 2025

	2025	2024
CASH FLOWS FROM (FOR) OPERATING ACTIVITIES		
Cash receipts from customers	\$ 5,106,431	\$ 5,644,829
Cash paid to suppliers and employees	(5,137,236)	(6,091,842)
Interest and investment income	360,857	280,412
Goods and services tax	(7,541)	16,816
Cash Flows From (For) Operating Activities	<u>322,511</u>	<u>(149,785)</u>
CASH FLOWS FROM (FOR) INVESTING ACTIVITIES		
Purchase of capital assets	(1,645)	(1,887)
Change in investment cash equivalents	180,000	-
Purchase of investments	(493,226)	(1,419,619)
Proceeds from sales of investments	<u>974,840</u>	<u>1,256,248</u>
Cash Flows From (For) Investing Activities	<u>659,969</u>	<u>(165,258)</u>
INCREASE (DECREASE) IN CASH FLOWS	982,480	(315,043)
Cash - beginning of year	<u>281,843</u>	<u>596,886</u>
CASH - END OF YEAR (Note 3)	\$ 1,264,323	\$ 281,843

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Notes to Financial Statements

Year Ended July 31, 2025

1. NATURE OF OPERATIONS

Saskatchewan Cattlemen's Association (SCA) was established under the authority of *The Agri-Food Act, 2004* and operates according to The Cattle Development Plan Regulations. The purpose of SCA is to promote the well being of all production sectors of the Saskatchewan beef cattle industry through effective representation from all regions of the province. SCA is exempt from income taxes as a non-profit entity under Section 149(1) of the *Income Tax Act*.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Revenue recognition

Saskatchewan Cattlemen's Association follows the deferral method of accounting for contributions.

Revenue from check-off fees is recognized when received or receivable. Investment income includes interest, realized and unrealized gains and losses on investments. Revenue from investments and other income is recognized on an accrual basis as it is earned.

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates:

Furniture and equipment	5 years
Computer equipment	3 years
Leasehold improvements	term of the lease
Educational video	5 years

Capital assets acquired during the year, but not placed into use, are not amortized until they are placed into use.

Capital assets are tested for impairment whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. An impairment loss is recognized in the statement of operations when the carrying amount of the capital asset exceeds its fair value.

Management estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations require management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Significant estimates include those used when accounting for amortization and the impairment of financial assets, as well as the estimate of accounts receivable. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(continues)

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Notes to Financial Statements

Year Ended July 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

Financial instruments

- a) Measurement of financial instruments - The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statements of operations in the period incurred. Financial assets measured at amortized cost include cash, accounts receivable and fixed income investments. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities. Financial assets measured at fair value include investments in equity and other securities. The fair values of investments in equity and other securities are determined by reference to the latest closing transactional net asset value of each respective security.
- b) Impairment - At the end of each reporting period, the organization assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment includes observable data that comes to the attention of the organization, including but not limited to the following events: significant financial difficulty of the issuer; delinquency in payments; or bankruptcy. When there is an indication of impairment, the organization determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset. If identified, the organization reduces the carrying amount of the asset to the present value of cash flows expected to be received. The carrying amount of the asset is reduced directly or through the use of an allowance account. The amount of the reduction is recognized as a bad debt in the statement of operations. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement, directly or by adjusting the allowance account. The amount of the reversal is recognized in the statement of operations in the period the reversal occurs.
- c) Transaction costs - Investment management fees are expensed as incurred.

Cash equivalents

Highly liquid investments with maturities of six months or less at year end are classified as cash equivalents.

Check-off revenue

On August 4, 2010 the Saskatchewan Cattlemen's Association became responsible for the administration of the cattle levy of Saskatchewan. As of April 1, 2018, a \$4.50 levy on all cattle marketed in Saskatchewan is collected and consists of a \$2 refundable provincial levy and a \$2.50 non-refundable national levy.

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Notes to Financial Statements

Year Ended July 31, 2025

3. CASH AND CASH EQUIVALENTS

	2025	2024
Chequing Account Scotia	\$ 273,238	\$ (394,793)
Chequing Account Affinity	403,834	80,742
SBIC Chequing	254,213	176,077
SBIC Term deposit	46,444	45,091
SBIC - Paypal	26,822	26,822
Restricted Account Affinity	5,749	5,150
Restricted Account Scotia	68,831	336,026
Investment cash & cash equivalents	185,187	6,723
Credit Union Membership Share	5	5
	\$ 1,264,323	\$ 281,843

4. INVESTMENTS

	2025	2024
<u>Current Investments</u>		
Fixed income securities	\$ 2,332,882	\$ 2,477,044
Equities	400,873	351,536
Other assets	1,773,819	2,315,455
Equity funds	1,648,907	1,462,208
Investments	(1,683,327)	(1,847,277)
	\$ 4,473,154	\$ 4,758,966

- Cash equivalents shown under investments are GIC's with a maturity date of greater than 6 months from year end.

Long term investments

Investments	\$ 1,683,327	\$ 1,847,277
-------------	---------------------	---------------------

Investments maturing within 6 months from year end, as well as equities and other investments held for trade are classified as current.

5. ACCOUNTS RECEIVABLE

	2025	2024
Levy receivable	\$ 68,316	\$ 227,816

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Notes to Financial Statements

Year Ended July 31, 2025

6. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of July 31, 2025.

Credit risk

Credit risk arises from the possibility that parties may default on their financial obligations, or if there is a concentration of transactions carried out with the same party, or if there is a concentration of financial obligations which have similar economic characteristics that could be similarly affected by changes in economic conditions, such that the association could incur a financial loss. The organization is exposed to credit risk from its producers. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The organization has a significant number of producers which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in its accounts payable and accrued liabilities. The organization mitigates its risk by monitoring cash flows from operations and holding assets that can be readily converted into cash.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The association is mainly exposed to this risk through its investments and is able to mitigate the risk through a diversified investment portfolio.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the organization manages exposure through its normal operating and financing activities. The organization is exposed to interest rate risk primarily through its investments. The organization manages the interest rate risk exposure of its fixed income investments by using a ladder portfolio with varying terms to maturity. The ladder structure of maturities helps to enhance the average portfolio yield while reducing the sensitivity of the portfolio to the impact of interest rate fluctuations.

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Notes to Financial Statements

Year Ended July 31, 2025

7. CAPITAL ASSETS

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Computer equipment	\$ 7,192	\$ 6,042	\$ 1,150	\$ 2,495
Educational video	30,000	24,000	6,000	12,000
Furniture and equipment	41,116	31,616	9,500	16,652
Leasehold improvements	17,030	17,030	-	3,406
	\$ 95,338	\$ 78,688	\$ 16,650	\$ 34,553

8. BOARD LEVIES

	2025	2024
Check-off Revenue	\$ 4,967,027	\$ 5,371,029
Dealer Rebate	(98,088)	(53,433)
Levy refund admin fee	-	720
Subtotal of check-off revenue	4,868,939	5,319,036
National Check-off Agency	(2,665,788)	(2,924,302)
Levy Refund	(56,701)	(38,878)
	\$ 2,146,450	\$ 2,355,856

A \$4.50 levy on all cattle marketed in Saskatchewan is collected and consists of a \$2 refundable provincial levy and a \$2.50 non-refundable national levy.

9. REFUNDS PAYABLE

	2025	2024
SBIDF Accrued Payouts	\$ 48,763	\$ 39,146

The SBIDF levy refunds are made up of the \$2/head refundable portion of provincial levy, which is repaid when applied for by members.

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Notes to Financial Statements
Year Ended July 31, 2025

10. LEASE COMMITMENTS

The organization has a long-term lease with respect to its premises. The association is required to pay a portion of common area cost which is adjusted each year for actual operating costs and property taxes. The current lease expires on June 30, 2030. Future minimum lease payments as at July 31, 2025, are as follows:

2026	\$	57,859
2027		57,947
2028		58,908
2029		58,908
2030		53,999
		<hr/>
	\$	287,621

11. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

Subsequent to the year ended July 31, 2024, the organization identified that a prepaid expense of Canadian Cattlement Association assessments fees was not recorded correctly. The correction of this has impacted the organizations financial statements as follows:

- Prepaid expenses at July 31, 2024 has been increased by \$117,555
- Excess of revenues over expenses for the prior year reduced by \$15,308

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Expenses by Fund (Schedule 1)

Year Ended July 31, 2025

	2025	2024 Revised
Administration		
Audit	\$ 15,308	\$ 13,727
Amortization	18,853	18,801
Bank Charges & Interest	8,851	2,415
IT Support	3,893	6,657
Contract work	47,257	16,963
Insurance	2,839	1,751
Investment advisory fees	54,895	50,409
Office Rent	58,279	56,601
Legal	374	3,138
Office Supplies	2,853	2,323
Photocopying	408	1,587
Postage & Courier	1,327	1,009
Telephone	6,760	8,365
Miscellaneous	9	60
Administration Total	\$ 221,906	\$ 183,806
Board		
Accommodations	\$ 42,329	\$ 32,994
Board Expenses	317	-
Other expenses	960	860
Facility Rental	1,676	1,617
Meals	9,805	12,322
Per Diems	76,840	90,010
Registration Fees	14,785	1,019
Travel	52,469	69,025
Board Total	\$ 199,181	\$ 207,847
CEO Expenses		
Accommodations	\$ 2,379	\$ 2,030
Industry Meeting Meals	305	358
Meals	868	192
Registrations etc	3,878	1,723
Travel	6,009	7,935
CEO Expenses Total	\$ 13,439	\$ 12,238
Committee		
Research	\$ 343	\$ 629

(continues)

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Expenses by Fund (continued) (Schedule 1)

Year Ended July 31, 2025

Communications

AGM Expenses	\$ 1,260	\$ 1,530
Advertising	66,491	166,824
Education	7,200	3,839
Memberships and Subscriptions	8,573	8,108
Fall District Meeting Expenses	16,059	18,283
Promotion and Marketing	22,233	4,430
Promotional Events	53,538	45,774
Publication	103,518	15,389
Ag in the Classroom	13,000	10,871
SBIC	2,294	2,350
Trade Show	24,062	16,947

Communications Total

\$ 318,228 \$ 294,345

Industry Development Fund

External Memberships	\$ 47,537	\$ 72,151
Levy Refund	56,701	38,878
SCAIDF research funding (Schedule 4)	392,650	370,815
Athletic Program Sponsorship	20,000	4,000
Sponsorships and funding	318,765	391,110
Verified Beef Production Funding	75,000	75,000

Industry Development Fund Total

\$ 910,653 \$ 951,954

SASKATCHEWAN CATTLEMEN'S ASSOCIATION

Expenses by Fund (Continued) (Schedule 2)

Year Ended July 31, 2025

	2025	2024
National Policy and Trade Advocacy Programs		
Canadian Cattlemen's Association - assessment	\$ 702,155	\$ 789,522
Legal Assessments	40,055	42,956
National Check-off Agency	<u>2,665,788</u>	<u>2,924,302</u>
National Policy and Trade Advocacy Programs Total	\$ 3,407,998	\$ 3,756,780
Staff Expenses		
Accommodations	\$ 6,772	\$ 6,876
Meals	2,672	2,138
Registrations	6,792	3,700
Travel	<u>15,134</u>	<u>10,377</u>
Staff Expenses Total	\$ 31,370	\$ 23,091

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Saskatchewan Beef Industry Council (SBIC)
(Schedule 3)
Year Ended July 31, 2025

	2025	2024
REVENUES		
SBIC revenue	\$ 69,730	\$ -
Interest revenue	9,626	4,211
	<u>79,356</u>	<u>4,211</u>
EXPENSES		
Equipment rentals	3,463	-
Food	35,293	-
Coodinator fees	13,228	-
Speaker fees	8,823	-
Audio visual	19,109	-
Bank charges	12	-
	<u>79,928</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	<u>\$ (572)</u>	<u>\$ 4,211</u>

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Schedule of Industry Development Research Funding (SCAIDF)
(Schedule 4)
Year Ended July 31, 2025

	2025
EXPENSES	
University of Saskatchewan	
A decade on - how have the 35 ranchers under 35 fared?	\$ 12,000
Evaluation of animal variability in fibre digestion and strategies to improve forage use in beef cattle	10,000
Genetic, Genomic and Agronomic approaches to improve a Non-Bloat Legume	35,000
Genomic characterization of the Prairie forage crop hybrid wheatgrass (<i>Elymus hoffmanni</i>) and its parental ancestors	21,000
Identification of Bacterial Enzymes associated Beef Production Efficiency and Carcass quality	20,250
Impact of woody plant encroachment on pasture productivity	10,000
Including native forages in mixture to enhance late season forage quality and carbon sequestration	10,000
Livestock Re-Integration in Cropping Systems for Soil Health Improvement	20,000
Role of Serotonin in Acute Interstitial Pneumonia in Feedlot Cattle	4,400
Straw Harvesting strategies to provide feedstock while maintaining soil and environmental quality	5,000
Supporting the Saskatchewan Livestock Industry to Conserve Species at Risk - Business Risk Management Livestock Literature Review	98,500
	<u>246,150</u>
Other organizations	
Agriculture & Agri-Food - Development of a bacterial community to enhance respiratory health of cattle	14,000
Agriculture & Agri-food - Integrated breeding approaches to enhance grain and forage yield and quality of the tricale cop for western Canada	20,000
Agriculture & Agri-food - Pelleting tanni-rich legumes for dual benefits	7,000
Saskatchewan 4-H Council	20,500
South of Divide Conservation Action Plan - Agricultural Nature-based Solutions for the Prairie Ecoregions	50,000
University of Regina - Early Detection of toxin production by algae in agricultural reservoirs	35,000
	<u>\$ 392,650</u>

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Industry Development Activities Committed for Future Years
(Schedule 5)
Year Ended July 31, 2025

	2026	2027	2028	2029	Total
University of Saskatchewan					
Addressing high sulfate water for cattle and sheep	\$ 50,000	\$ 3,000	\$ -	\$ -	\$ 53,000
Benchmarking imaging and sensor technologies for capturing novel phenotypes to improve sustainability of the Beef Industry	4,500	-	-	-	4,500
Characterization of Behaviour and Physiology Traits related to Chronicity and Recovery of Beef Cattle with Respiratory Disease	23,200	20,000	-	-	43,200
Combined Herbicide and Fertilizer Application for Absinth Control	5,500	-	-	-	5,500
Development of an efficacious Histophilus somni subunit vaccine for beef cattle	17,000	-	-	-	17,000
Genetic, Genomic and Agronomic approaches to improve a Non-Bloat Legume	14,500	-	-	-	14,500
Genomic analysis of alfalfa for the development of drought and salt tolerant germplasm for breeding programs	10,000	-	-	-	10,000
Genomic association analysis of forage efficiency in beef cows	-	5,000	-	-	5,000
Identification of Bacterial Enzymes associated Beef Production Efficiency and Carcass quality	6,750	-	-	-	6,750
Identifying seeding rates for mixed species forages and sod seeded pasture rejuvenation to improve livestock production	16,800	-	-	-	16,800
Identifying new diversity and developing genomic resources for brome grass forage crop breeding	10,000	-	-	-	10,000

(continues)

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Industry Development Activities Committed for Future Years (continued)
(Schedule 5)
Year Ended July 31, 2025

	2026	2027	2028	2029	Total
University of Saskatchewan (Continued)					
Including native forages in mixture to enhance late season forage quality and carbon sequestration	10,000	10,000	-	-	20,000
Livestock Re-Integration in Cropping Systems for Soil Health Improvement	15,000	15,000	-	-	30,000
Strategic Research Initiative on soil carbon mapping	80,000	-	-	-	80,000
University of Saskatchewan Total	263,250	53,000	-	-	316,250
 Agriculture & Agri-Food					
Development of a bacterial community to enhance respiratory health of cattle	20,000	-	-	-	20,000
Exploring the potential of including chicory in pasture for beef cattle	-	10,000	-	-	10,000
Integrated breeding approaches to enhance grain and forage yield and quality of the tricale cop for western Canada	10,000	3,750	-	-	13,750
Pelleting tanni-rich legumes for dual benefits	10,250	10,000	-	-	20,250
Agriculture & Agri-Food Total	40,250	23,750	-	-	64,000

(continues)

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Industry Development Activities Committed for Future Years (continued)
(Schedule 5)
Year Ended July 31, 2025

	2026	2027	2028	2029	Total
University of Regina					
Early Detection of toxin production by algae in agricultural reservoirs	15,000	-	-	-	15,000
Sensitive detection, source tracking and typing of viruses, bacteria and antibiotic resistance through progression of BRD	20,000	16,000	-	-	36,000
University of Regina Total	\$ 35,000	\$ 16,000	\$ -	\$ -	\$ 51,000
Other Organizations					
Pro Ag Marketing Ltd. - Evaluation and Validation of field degradation if nature's net wrap	5,000	-	-	-	5,000
Saskatchewan 4-H Council - Beef Industry Promotion & Education	20,500	-	-	-	20,500
Saskatchewan Cattle Feeders Association - 2026 Western Feedlot school	25,000	-	-	-	25,000
Saskatchewan Vet Medical Associations - Veterinary summer school programs	24,000	24,000	-	-	48,000
SJHL - Rink Burger Events	-	-	-	-	-
South of Divide Conservation Action Plan - Agricultural Nature-based Solutions for the Prairie Ecoregions	50,000	50,000	50,000	-	150,000
South of Divide Conservation Action Plan - Funding	25,000	25,000	-	-	50,000
Verified Beef Production Saskatchewan	35,000	-	-	-	35,000
Other Organizations Total	184,500	99,000	50,000	-	333,500
Grand Total	\$ 523,000	\$ 191,750	\$ 50,000	\$ -	\$ 764,750

(continues)

See notes to financial statements

SASKATCHEWAN CATTLEMEN'S ASSOCIATION
Industry Development Activities Committed for Future Years (continued)
(Schedule 5)
Year Ended July 31, 2025

	2026	2027	2028	2029	Total
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Many of the research projects funded by the SCAIDF fund take more than one year to complete. Funds for the subsequent years of a multi-period project are not advanced unless satisfactory progress is demonstrated in the prior year. If there is satisfactory progress in all of the projects currently in progress, the SCAIDF is committed to the above future expenditures.

See notes to financial statements

PAYEE REPORT

DIRECTOR	EXPENSES	PER DIEM	TOTAL
Arnold Balicki	\$3,030	\$8,165	\$11,195
Chad Ross	\$17,810	\$5,110	\$22,920
Christine Strube	\$3,945	\$4,616	\$8,570
Cyle Stewart	\$1,472	\$1,785	\$3,257
Dean Moore	\$816	\$575	\$1,390
Garret Poletz	\$410	\$460	\$870
Henry McCarthy	\$0	\$0	\$0
Jeff Yorga	\$0	\$690	\$690
Joleen Shea	\$8,590	\$7,490	\$16,080
Keith Day	\$10,400	\$15,465	\$25,865
Kelly Williamson	\$490	\$2,120	\$2,610
Kyle Hebert	\$3,085	\$3,335	\$6,420
Leon Lueke	\$3,500	\$6,615	\$10,115
Levi Hull	\$241	\$300	\$541
Lynn Grant	\$0	\$4,600	\$4,600
Pat Hayes	\$0	\$690	\$690
Randy Stokke	\$4,375	\$1,840	\$6,215
Roger Meyers	\$3,690	\$3,450	\$7,140
Ryan Beierbach	\$0	\$5,175	\$5,175
Shelby Corey	\$1,200	\$2,075	\$3,275
Wade Beck	\$976	\$2,288	\$3,264
TOTAL	\$64,030	\$76,844	\$140,874

THRESHOLD REPORT

External Memberships (threshold \$10,000)

Farm & Food Care	\$20,000
National Cattle Feeders	\$50,000
Ag in the Classroom	\$25,000
TOTAL	\$95,000

THRESHOLD REPORT continued...

National Activities (threshold \$10,000)

CCA Operations	\$695,807
CCA Legal	\$40,054

Industry Development (threshold \$10,000)

Ag in the Classroom	\$25,000
Canada Western Agribition	\$58,350
Farm & Food Care	\$35,000
Prairie Conservation	\$15,000
Sask 4-H	\$20,000
Sask Cattle Feeders- Feedlot School	\$30,000
Sask Forage	\$60,000
Saskatchewan Vet	\$24,000
SODCap – Living Labs	\$50,000
SODCAP	\$50,000
VBP+	\$75,000
AAFC	\$14,000
University of Regina	\$35,000
University of Saskatchewan	
2022-107	\$13,500
2022-105	\$15,000
2023-080	\$16,000
2023-077	\$10,000
2021-100	\$10,000
2022-105	\$20,000
2021-091	\$16,000
ECC	\$20,500
WCI	\$20,000
Total	\$632,350

Vendor Payments (threshold \$10,000)

102092655 Sask Ltd	\$58,279
National Banks Fees	\$45,000
Dudley & Co	\$14,840
Colin Hubick- Contract	\$43,600
Total	\$161,719

ADAPTED FROM THE ROBERTS RULES OF ORDER

To move a resolution or speak to a motion, go to a microphone: state your name and district.

Debate will be limited to two minutes per speaker.

The mover of a resolution has the right to speak first and may speak again to close the debate.

Amendments or substitute motions must be moved and seconded before being spoken to.

Some resolutions are combined into one main resolution. In that case the main resolution will be read, moved and seconded. If the movers of the combined resolutions feel strongly that their specific need will not be debated by the main motion, they may ask to deal with it separately before debate on the main motion begins, or they may amend specifics in to the main motion.

The vote will be called when:

- 1 - All who wish to speak have done so.
- 2 - When the 'previous question' to close debate has been moved, seconded and passed by a majority.
- 3 - When several speakers have spoken on the same side of an issue and no one is wanting to speak in opposition.
- 4 - Voting will be limited to registrants with voting privileges.
- 5 - Independence scrutineers have been arranged for the meeting. They will count the votes and report the results.
- 6 - Anyone in attendance may speak to a resolution, but only official voters may move or second resolutions, amendments etc.

Resolutions and Nominations

Main motion – must be moved and seconded.

Amendments – Cannot change the subject but can add to, delete from, or reword.

Motion to table – Mover, seconder, non-debatable only to where referred or how long deferred; majority but where deferral is changing the agenda, then needs a two-thirds majority.

Previous question to close debate – Mover, seconder, non-debatable, majority; if passed, then vote on amendment or main motion (not necessarily both) is taken immediately without further debate. If lost, debate continues.

Other Considerations

A motion to reconsider a resolution may be made by one who voted on the prevailing side. Needs majority vote to reconsider. If passed, opens the main question for additional debate.

A motion to suspend or change the rules of debate that have been accepted by the assembly, needs a majority vote.

Reminder - Resolutions serve only as direction to the Board of Directors – They are not binding.

RESOLUTIONS

The following have come from the District meetings, but quorum was not met.

District 1

Whereas wildlife damage is a major cost to producers and compensation is lacking;

Be it resolved that SCA work with SCIC to explore flexibility measures and compensation coverage for wildlife damage, thereby updating the current policies.

Whereas the lack of veterinarians in rural Saskatchewan is increasing and service wait times are long;

Be it resolved that SCA lobby the government to have a four (4) year vet tech program – (the idea for nurse practitioner)

District 3A

Whereas the FRWIP program is a critical program for producers of Saskatchewan, it does have some flaws. The eligibility for upgrades does not expand to existing structures;

Be it resolved that SCA lobby the Government to make changes under FRWIP to expand the eligibility for upgrades to existing infrastructure.

District 9A

Whereas invasive weeds are in our pastures, RMs have a duty to take care of the problem on RM easements;

Be it resolved that SCA lobby the Sask. Government to make it mandatory for each RM to have an invasive weed inspector and for that inspector to have mandatory 10 hours of weed inspection time per year.

RESEARCH COMMITTEE REPORT

CHAIRS ROGER MEYERS AND KYLE HEBERT

The Saskatchewan Cattle Association Research Committee is chaired by Roger Meyers and Kyle Hebert, meeting several times throughout the year to thoroughly discuss forage, agronomy, animal health, animal nutrition, and related issues that affect Saskatchewan beef producers. Research priorities are gathered throughout the year by Marianne Possberg, the SCA's Research Analyst. They are discussed by the SCA Board and then presented to researchers at the Beef and Forage Research Forum held each year on the last Wednesday of February at the University of Saskatchewan, with the participation of the University of Saskatchewan's College of Agriculture, the Western College of Veterinary Medicine, the Livestock and Forage Centre of Excellence, Agriculture and Agri-Foods Canada, and the Saskatchewan Ministry of Agriculture. It is also an event that allows researchers to pitch and refine their ideas before submitting them to the Government of Saskatchewan Agriculture Development Fund.

Following these submissions, the SCA Research Committee reviewed 81 letters of intent, before narrowing down the list to 14 projects. Of those, the SCA Board agreed to fund four of those projects. As noted in the chart below, for every \$1 the SCA provided for these projects, an additional \$9.65 was spent by another agency. This leverage is expected to grow, as researchers commonly receive funding from organizations that provide additional funding based on commodity support.

The funded research projects represent significant advancements across multiple critical areas in agriculture and environmental management, particularly benefiting the beef and forage sectors as well as water quality. For instance, the development of novel hybrid brome grass cultivars led by Bill Biligetu at the University of Saskatchewan addresses the growing demand for improved forage options in western Canada. This research not only supports beef producers by providing better grass seed blends but also reflects a trend toward more sustainable and productive forage systems, which can enhance overall livestock health and industry profitability. Similarly, Natacha Hogan's work on novel testing strategies to understand and mitigate the toxicity of ergot alkaloids in beef cattle is of high importance, especially given the unique and problematic strains of ergot found in Saskatchewan. This research has the potential to enable safer use of contaminated grain feed and improve cattle health, thereby contributing to both animal welfare and economic sustainability.

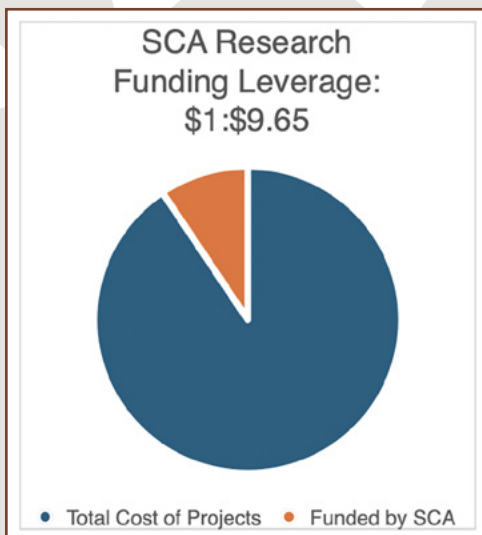
RESEARCH COMMITTEE REPORT

continued...

CHAIRS ROGER MEYERS AND KYLE HEBERT

In addition to forage and livestock health, environmental research projects such as those led by Kerri Finlay and Jinkai Xue focus on addressing water quality issues that have direct implications for agricultural productivity and ecosystem health. Finlay's work on environmental controls and treatment options for blue-green algal toxins in dugouts tackles a growing and unpredictable problem in water sources used by producers, offering critical insights into effective management strategies. Meanwhile, Xue's research on Green Ceramsite Technology aims to recover phosphate and improve dugout water quality, a high-priority area given the potential environmental impacts of phosphorus and other contaminants. It targets pressing water quality challenges that affect both agricultural operations and environmental sustainability. Collectively, these funded projects demonstrate a comprehensive approach to enhancing agricultural productivity, livestock health, and environmental stewardship in the region.

More information on research projects funded by the SCA can be found at www.saskbeef.com/research.



EDUCATION COMMITTEE REPORT

This year, the education and consumer outreach committee continued to work with Ag in the Classroom updating the beef programming that being presented in schools across Saskatchewan. This included producing a new video about calving to show in our dome at schools and fairs across Saskatchewan. Agribition was also a focus with the food stage showing consumers a variety of different beef recipes. We also had the bull pen alley in the Agri Ed pavilion, which involved a number of activities for kids to participate in and learn about cattle, including a scale so they can compare how big they are to a cow, examples of different feeds cattle consume and the opportunity to pet a heifer.

For 2026 we already have activities planned to promote beef to a variety of consumer groups.





\$0.75



\$1.63



\$2.50



\$5



\$0.13



SCA
SASKATCHEWAN
CATTLE ASSOCIATION
\$5.25



SCA
SASKATCHEWAN
CATTLE ASSOCIATION
\$2.75



SCA
SASKATCHEWAN
CATTLE ASSOCIATION

\$2.22

- \$0.95 Operations**
- \$0.50 Research**
- \$0.60 Industry Partners**
- \$0.17 Admin Collection**



**Canadian
Cattle
Association**

\$0.53 Policy Work

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

This image shows a full page of white paper with horizontal blue or grey ruling lines, typical of notebook paper. The lines are evenly spaced and run across the width of the page. There is no handwriting or other markings on the paper.



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